



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

BEVERLY EAVES PERDUE
GOVERNOR

EUGENE A. CONTI, JR.
SECRETARY

July 22, 2011

KEITH SHEPHERD
O. R. COLAN ASSOCIATES
11111 CARMEL COMMONS BLVD
CHARLOTTE, NC 28226

Dear KEITH SHEPHERD:

Subject: Renewal as a Private Consulting Firm

The information you submitted to the Department for approval as a Private Consulting Firm has been reviewed, and your firm has been approved for the following disciplines:

00013 APPRAISAL REVIEWS, RIGHT OF WAY, RIGHT OF WAY
00168 PROJECT MANAGEMENT, RIGHT OF WAY, RIGHT OF WAY
00170 PROPERTY MANAGEMENT, RIGHT OF WAY, RIGHT OF WAY
00185 RELOCATION REVIEWS, RIGHT OF WAY, RIGHT OF WAY
00186 RELOCATIONS ASSISTANCES, RIGHT OF WAY, RIGHT OF WAY
00192 RIGHT OF WAY APPRAISALS, RIGHT OF WAY, RIGHT OF WAY
00194 RIGHT OF WAY NEGOTIATORS, RIGHT OF WAY, RIGHT OF WAY

Accordingly, the Department considers your firm prequalified as a Private Consulting Firm. Your next application will be due on 08/31/2012. Failure to renew or requalify will result in removal from our prequalified contractors' list.

If, at any time prior to your next renewal date, there is a change in any information for your firm, please proceed to the following website, and submit a notice of change in your firm's information:

<https://apps03.dot.state.nc.us/vendor/prequal/>

Yours very truly,

A handwritten signature in black ink that reads "Michael J. Biedell".

Michael J. Biedell, PE
Private Consultant Qualifications Engineer
919-733-5616 Ext 313

MJB:lib

MAILING ADDRESS:
NC DEPARTMENT OF TRANSPORTATION
CONTRACTUAL SERVICES UNIT
1509 MAIL SERVICE CENTER
RALEIGH NC 27699-1509

TELEPHONE: 919-733-7174
FAX: 919-733-3584
WWW.NCDOT.ORG

LOCATION:
TRANSPORTATION BUILDING
1 SOUTH WILMINGTON STREET
RALEIGH NC 27601